







City of Houston Build it Forward Harvey Recovery Situation and Pipeline Report #5 December 31, 2019



December 31, 2019

Situation Report: December 2019

The City of Houston Homeowner Assistance Program (HoAP) helps homeowners affected by Hurricane Harvey repair and rebuild their damaged homes, or get reimbursed for work already completed. The program prioritizes low- and moderate-income homeowners, while serving Houstonians of all income levels. The Housing and Community Development Department (HCDD) administers the program for the City of Houston, through a sub-grant agreement with the Texas General Land Office (GLO)

The program launched in January 2019 with outreach to affected homeowners to encourage them to participate in the program. At the same time, the City was building capacity to repair and reconstruct homes and reimburse homeowners for repair expenses. The first homeowners were served in April 2019, with steady ramp up since then.

The program continues to work closely with GLO to increase efficiency and speed, while maintaining high standards for oversight and preventing waste, fraud, and abuse of federal funds. As a result of ongoing collaborative work with GLO to agree on standards for review and enhance quality control, there was an **10%** increase in GLO-approved applications in December.

This report is issued monthly. Additional infographics and an interactive map are posted on http://recovery.houstontx.gov/transparency. As of December 31:

- 20,589 households have responded to the survey in total (excluding duplicate address surveys).
 16,468 of these are homeowners interested in the Homeowner Assistance Program.
- **5,602** homeowners of all income have been invited to complete the application. The majority of applicants are low- and moderate-income homeowners.
- 127 (+10%) applicants have been approved by the GLO. 54 (+6%) homeowners have received a Notice to Proceed to construction and 30 have received a reimbursement check (some homeowners may receive a reimbursement check while also participating in the City-managed program option).
- A total of 73 (+4%) grant awards have been obligated to homeowners, totaling \$10,416,286.46 million.





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Program Overview

The **first step in the process is a short survey** that all homeowners affected by Hurricane Harvey must complete. The purpose of the survey is to gather information about unmet housing needs.

A property is eligible for the HoAP program if:

- It is located outside of the floodway and has not experienced "repetitive losses" according to FEMA's National Flood Insurance Program.
- The homeowner lived in it as their primary residence at the time of Hurricane Harvey (August 25, 2017)
- It was damaged by Hurricane Harvey

Homeowners must also meet certain requirements:

- All applicants and household members over the age of 18 must be current on payments for child support
- Applicants must be the owner and pay property taxes on the property
- The homeowner must agree to remain in the home as their principal residence for the duration
 of the program and an additional compliance period, which depends on the amount of
 assistance granted.

Additional eligibility requirements depend on the program option selected.

Homeowners who qualify and are eligible for assistance can choose one of three solutions for repairing or rebuilding their home:

Solution 1 CITY MANAGED

- The City manages and completes the construction process
- Homeowners do not select contractors or deal directly with the contractor
- The City's contractors will repair or reconstruct damaged properties
- Economy-grade materials/finishes only

Solution 2 HOMEOWNER MANAGED

- Homeowners manage repair or reconstruction work
- Homeowners select contractors and deal directly with the contractor
- The City provides advisory services and monitoring
- Program provides funds for economy-grade finishes only, but homeowners are allowed to pay the difference for higher grade materials/finishes

Solution 3 REIMBURSEMENT

 Homeowners who have completed partial or full repairs before applying to the program may qualify for reimbursement of eligible expenses incurred before the application process or by December 31, 2019, whichever is sooner

Reimbursement may be combined with repairs for Solution 1 or 2, or can be a stand-alone solution.





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Outreach: Summary as of December 31

Hurricane Harvey was the 5th federally declared disaster in Houston in three years. Encouraging public trust in the recovery effort is a priority for the program. The program has invested significant resources in outreach to ensure that homeowners are aware of their program options.

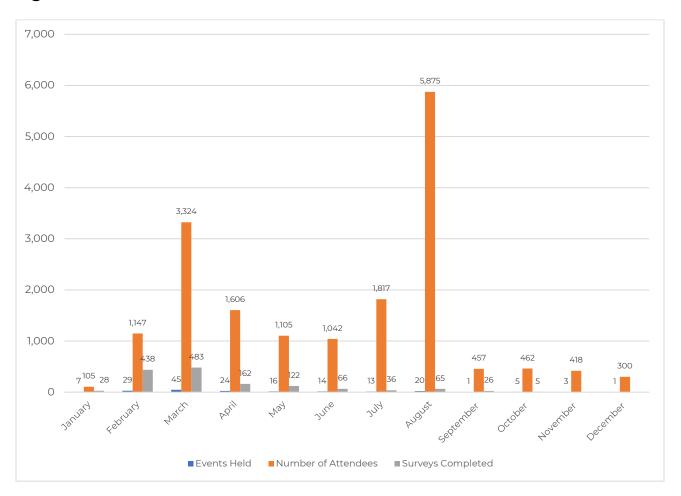
- 71% of survey respondents are low- and moderate-income, reflecting the program's outreach goals of reaching people who are usually left behind after a disaster.
- December was the third month of having the Customer Service Call Center in-house, for our Disaster Recovery Division. The team of 10 Customer Service Representatives took 2,455 inbound calls directly related to the Disaster Recovery Divisions, Homeowner Assistance Program (HoAP). Total calls were up by 22% from the previous month. The team also executed multiple outbound calling campaigns which provided HoAP applicants with status updates, as 51% of the inbound calls received during the month of December were for "status Inquiries". The outbound call campaigns reduced the calls for "status Inquiries" by 15% as compared to previous month.
- In late October, HCDD established an expanded in-house outreach team that includes 5 staff. This team will take over responsibility for participating in and hosting external community events, replacing previous efforts by an outside contractor. During the transition in September and October, the number of monthly events decreased. However, the team **launched a new print newsletter** that was distributed to **92** community centers during October. The newsletter is available at the end of this report. The total number of outreach events to date is 178. Events are expected to ramp up into 2020, beginning with a winter safety series for seniors in partnership with the Harris County Sheriff's Office. Any group interested in having disaster recovery information presented at a community event should contact LaTasha Smith at LaTasha.Smith@houstontx.gov.
- The City conducted door-to-door canvassing across Houston from February to the end of August 2019. The goal of the canvass effort was to reach low- and moderate-income homeowners at home to encourage them to take the Harvey Recovery Survey. Canvass teams completed a total of 181,817 attempts to reach homeowners at their homes.
- There are four Housing Resource Centers located in each quadrant of the City. Residents can
 walk in or set up an appointment to get help completing their program applications. The
 Northeast Center remains the most active center. A total of 13,094 walk-in meetings have been
 held at the Centers.
- From March to May 2019, HCDD conducted a paid marketing outreach effort that included advertising online, in social media and print ads, as well as radio spots. A summary of this outreach is available at Housing Committee presentation, slide 19-29.





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Figure 1: Outreach Events





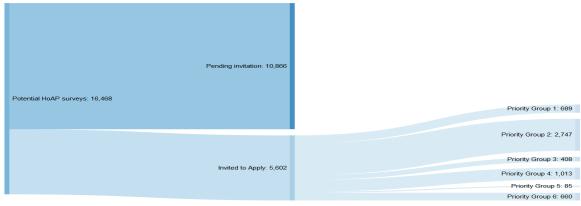
Outreach team participating in and hosting external community events



Table 1: Homeowner Assistance Program Snapshot

Activity	As of December 31	
Surveys Recorded for HoAP		
Total survey responses – all	20,589	
programs		
Potential HoAP surveys	16,468	
Priority 1	699	
Priority 2	2,794	
Priority 3	1,294	
Priority 4	3,190	
Priority 5	2,281	
Priority 6	6,210	
Non-HoAP surveys	6,513	
Duplicate address	2,727	
Outside program area	186	
Floodway	394	
Landlords	195	
Renters	1,951	
Homeowners but not primary resident	354	
Tax Day storm 2016	18	
DR-15	10	
Interested in the buyout	678	
program		
Households invited to complete		
an application		
Total number of invited applicants	5,602	
Grant Awards	107	
Grant awards offered	103	
Grant awards obligated	73	
HoAP funds obligated	\$10,416,286.46	

Figure 2: Survey and Invitations to Apply (December 31)

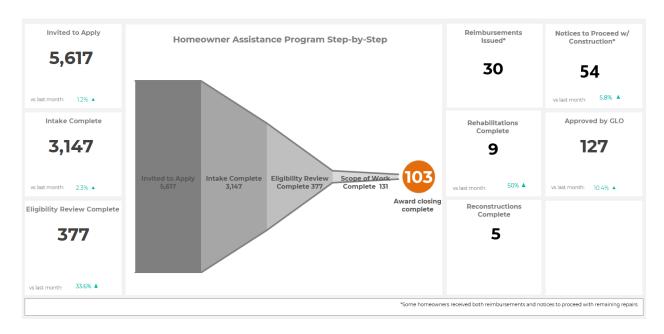


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Survey and Grant Award Progress

127 (+10%) applicants have been approved by the GLO. 54 (+6%) homeowners have received a Notice to Proceed to construction and **30** have received a reimbursement check (some homeowners may receive a reimbursement check while also participating in the City-managed program option).

Figure 3: Progress toward Grant Award (January 6)





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Snapshot: Harvey Homebuyer Assistance Program

For many Houstonians, owning a home is a dream – one that is often out of reach. Incomes in Houston have not risen as quickly as home prices, which means fewer people can afford to buy homes. In the wake of Hurricane Harvey, many families had to delay their plans to find a home or start all over.

Life plans shouldn't be put on hold because of the weather. Harvey Homebuyer Assistance Program provides up to \$30,000 in assistance to families who were in Houston at the time of Hurricane Harvey, who are either buying a first home or replacing a Harvey-damaged home.

As of December, **70** (+106%) applicants have been approved by the GLO for eligibility. **44** (+63%) applicants have closed on their new homes.



Additional qualifications apply. Program subject to change and/or cancellation without notice.

Learn more at - https://recovery.houstontx.gov/hbap/



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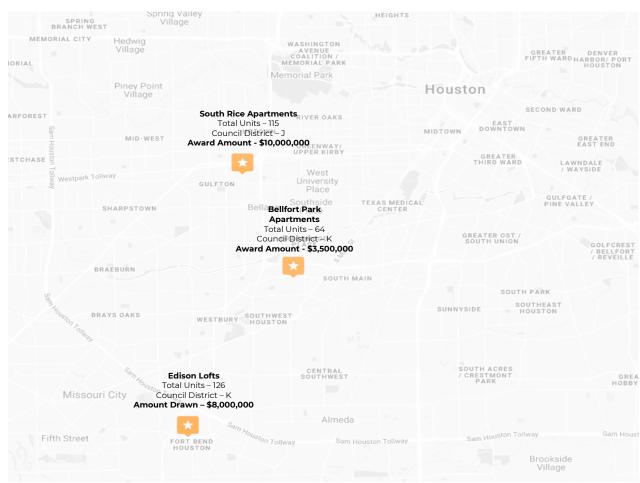
Snapshot: Multifamily Development

On average, renter households struggle to find affordable options more than homeowners. 46% of renter households spend 30% or more of their monthly income on housing. 23% spend 50% or more. Three-fifths of children live in rental units. So do two-thirds of Houston's foreign-born population.

Houston was short on affordable multifamily homes before Hurricane Harvey. Now, our need is even more urgent. The Harvey Multifamily Program builds and repairs multifamily developments. These new and refurbished units will stay affordable to low- and moderate-income residents for up to 40 years.

In December, Multifamily closed **3** developments that create affordable apartments with federal funds for Harvey recovery.

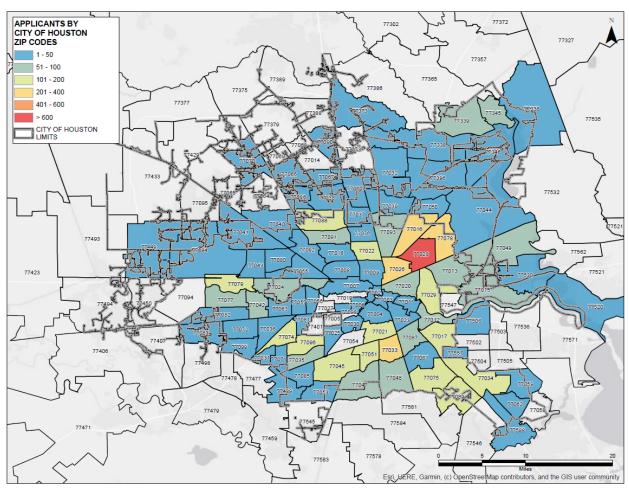
Figure 4: Multifamily closed deals



Funds for Harvey Recovery Programs are provided by the City of Houston and the Texas General Land Office through the U.S. Department of Housing and Urban Development's Community Development Block Grant Program.



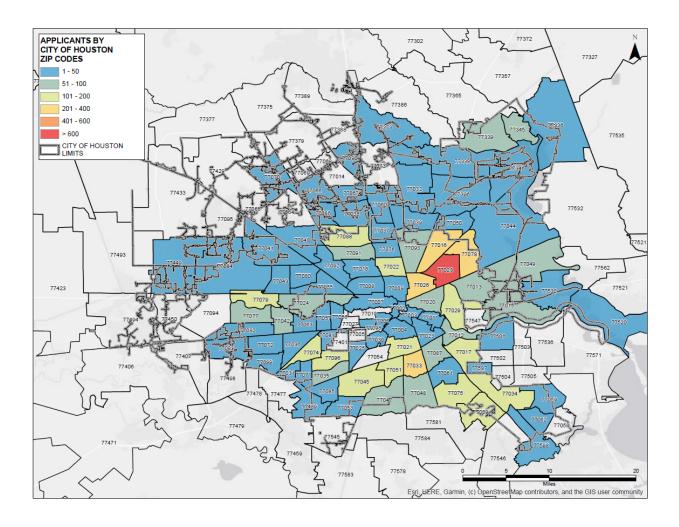
Figure 5: Survey Map



 $Survey\ data\ is\ reported\ for\ all\ surveys\ collected,\ including\ those\ not\ potentially\ eligible\ for\ HoAP,\ such\ as\ renters\ and\ landlords$

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Figure 6: Application Invitation Map



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Low- to Moderate-Income (LMI), Seniors, and People with Disabilities

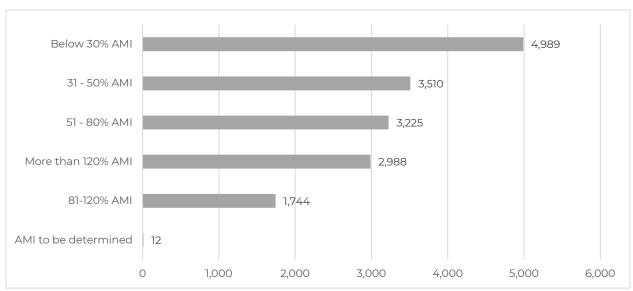
Table 2: Survey Response: LMI, Seniors, and People with Disabilities

Activity	As of December 31
Total Recorded Surveys – HoAP	16,468
Low- to Moderate Income (LMI)	11,724
Surveys	
Below 30% AMI	4,989
31 – 50% AMI	3,510
51 – 80% AMI	3,225
Seniors Surveys	8,481
Below 30% AMI	3,141
31 – 50% AMI	2,002
51 – 80% AMI	1,499
81-120% AMI	745
More than 120% AMI	1,088
AMI to be determined	6
People with Disabilities Surveys	5,521
Below 30% AMI	2,611
31 – 50% AMI	1,397
51 – 80% AMI	843
81-120% AMI	340
More than 120% AMI	328
AMI to be determined	2

Survey data reflects self-reported information by survey respondents



Figure 7: Survey Response by Income Category (December 31)



 $Survey\ data\ reflects\ self-reported\ information\ by\ survey\ respondents$

Table 3: Application Invitations: LMI, Seniors, and People with Disabilities

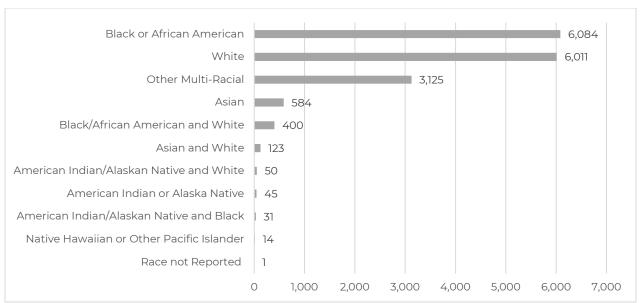
Activity	As of December 31	
Total Invitations to Apply – HoAP	5,602	
Low- to Moderate Income (LMI) Invitations	4,978	
Below 30% AMI	2,489	
31 – 50% AMI	1,473	
51 – 80% AMI	1,016	
Seniors Invitations	4,392	
Below 30% AMI	2,205	
31 – 50% AMI	1,301	
51 – 80% AMI	886	
People with Disabilities Invitations	3,897	
Below 30% AMI	2,080	
31 – 50% AMI	1,139	
51 – 80% AMI	678	



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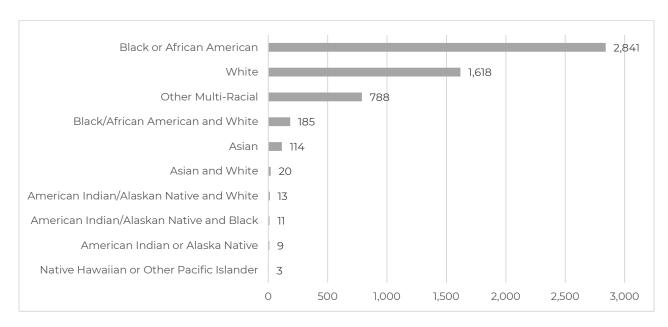
Racial Demographics

Figure 8: Submitted Surveys by Race - HoAP



Survey data reflects self-reported information by survey respondents

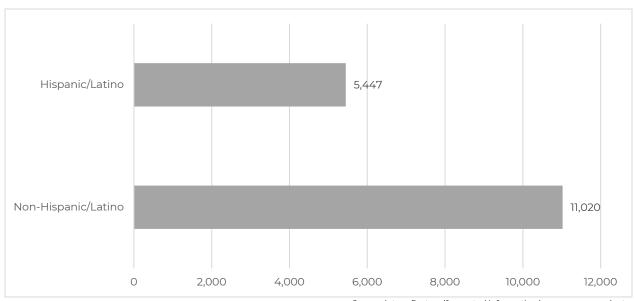
Figure 9: HoAP Application Invitations by Race



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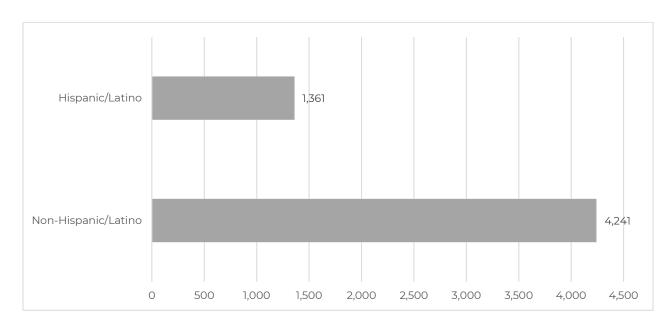
Ethnicity

Figure 10: Submitted Surveys by Ethnicity – HoAP



Survey data reflects self-reported information by survey respondents

Figure 11: HoAP Application Invitations by Ethnicity



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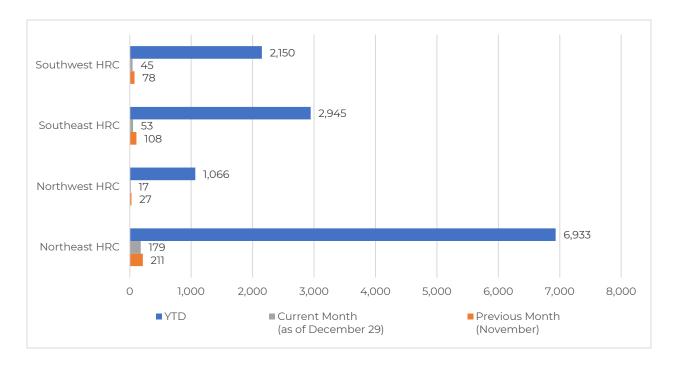
Housing Resource Centers

Table 4: Housing Resource Center (HRC) Activity

Activity	Previous Month (November)	Current Month (as of December 29)	YTD
Activities - All HRCs			
Total activity	424	294	13,094
Applications	175	108	6,815
Surveys	11	11	2,396
Other Assistance	238	175	3,883
No Shows	148	95	1,332
Home visits/Transportation Services	0	0	14
Phone (Apps, Surveys, and Other)	1	1	4,604
Northeast HRC			
Total activity	211	179	6,933
Applications	73	66	3,474
Surveys	6	9	1,670
Other Assistance	132	104	1,789
No Shows	62	30	639
Home visits/Transportation Services	0	0	5
Phone (Apps, Surveys, and Other)	0	1	18
Northwest HRC			
Total activity	27	17	1,066
Applications	11	1	608
Surveys	0	0	146
Other Assistance	16	16	312
No Shows	5	2	70
Home visits/Transportation Services	0	0	6
Phone (Apps, Surveys, and Other)	0	0	771
Southeast HRC			
Total activity	108	53	2,945
Applications	60	26	1,593
Surveys	4	2	433
Other Assistance	44	25	919
No Shows	32	16	219
Home visits/Transportation Services	0	0	0
Phone (Apps, Surveys, and Other)	0	0	702
Southwest HRC			
Total activity	78	45	2,150
Applications	31	15	1,140
Surveys	1	0	147
Other Assistance	46	30	863
No Shows	49	47	404
Home visits/Transportation Services	0	0	3
Phone (Apps, Surveys, and Other)	1	0	3,113

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Figure 12: Housing Resource Center (HRC) Activity





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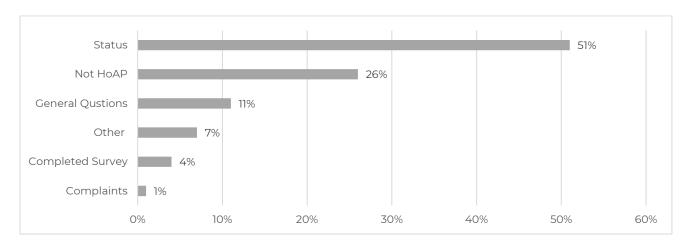
Call Center

Table 5: Call Center Activity

December was the third month of having the Customer Service Call Center in-house, for our Disaster Recovery Division. The team of 10 Customer Service Representatives took 2,455 inbound calls directly related to the Disaster Recovery Divisions, Homeowner Assistance Program (HoAP). Total calls were up by 22% from the previous month. The team also executed multiple outbound calling campaigns which provided HoAP applicants with status updates, as 51% of the inbound calls received during the month of December were for "status Inquiries". The outbound call campaigns reduced the calls for "status Inquiries" by **15%** as compared to previous month.

Activity	Previous Month (November)	Current month (as of December)	YTD	
Inbound Calls				
Calls Handled	2,000	3,311	31,240	
Outbound Calls				
Outbound Calls	918	856	12,378	
Total Calls				
Inbound Calls Handled + Outbound	2,918	4,167	43,618	

Figure 13: Call Center - Call inquires

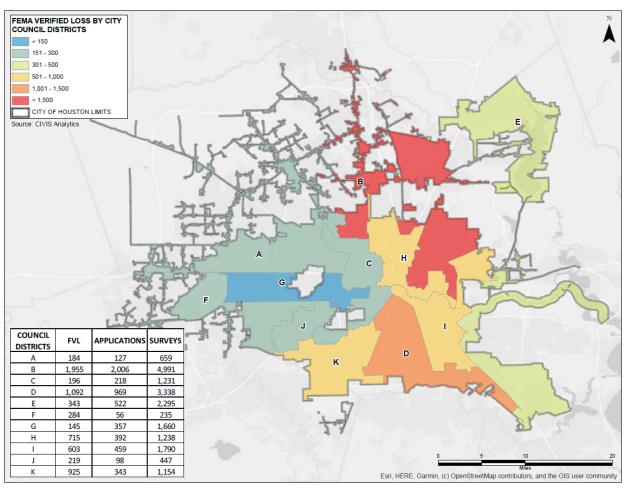


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Appendix: Program Information by Districts

Survey data is reported for all surveys collected, including those not potentially eligible for HoAP, such as renters and landlords. Many people did not apply for, or were not granted, help from FEMA after Harvey. The Housing and Community Development published a more comprehensive needs assessment in October 2018 that takes into account social vulnerability. The needs assessment is available at https://recovery.houstontx.gov/transparency/

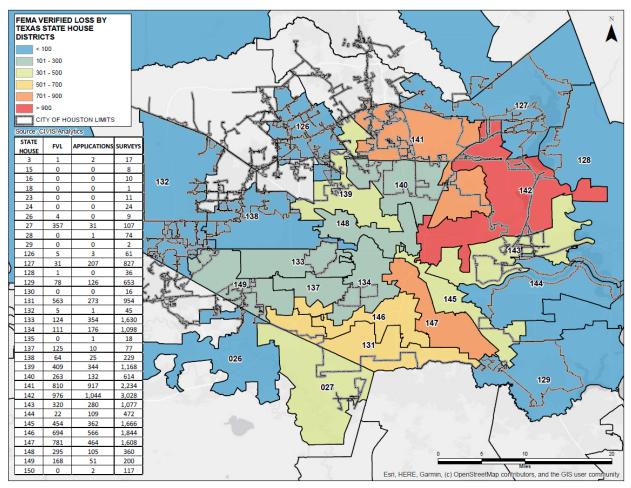
Figure 14: FEMA Verified Loss (FVL), Surveys, and Application Invitations by Houston City Council Districts





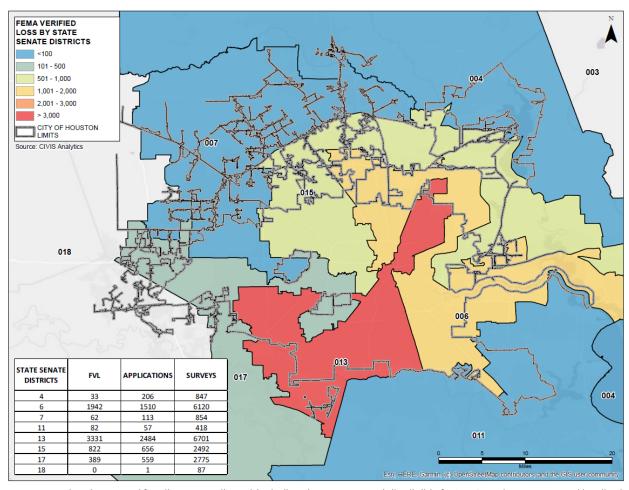
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Figure 15: FEMA Verified Loss (FVL), Surveys, and Application Invitations by Texas State House Districts



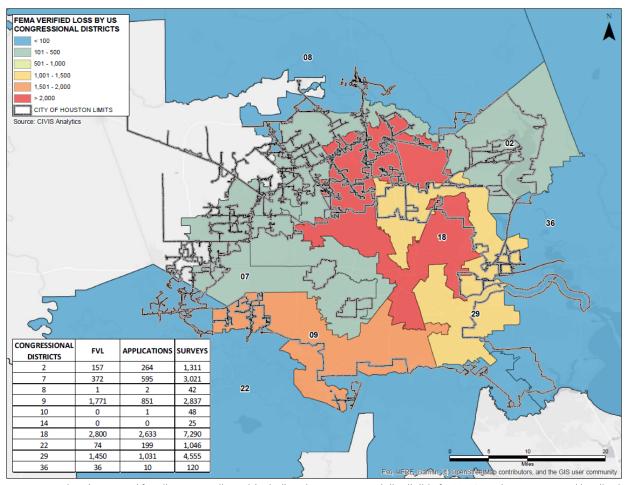
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Figure 16: FEMA Verified Loss (FVL), Surveys, and Application Invitations by Texas State Senate Districts



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Figure 17: FEMA Verified Loss (FVL), Surveys, and Application Invitations by US Congressional districts





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HCDD Newsletter October - December 2019

A new print newsletter was distributed to 92 community centers during October.



SPOTLIGHT ON: HOME REPAIRS

Need to make repairs on vour single-family home?

Maybe we can help.

used when repairs cost less than \$10,000 \text{Moderate/Substantial} home repair - used when repairs cost between \$10,000-\$80,000 1. Minor home repair

when repairs cost more than \$80,000 or 50% of the home's value

To start your

application or

learn more, call

832-394-6200

Having problems with your landlord? Facing discrimination? We are here to

help you!

Our Tenant/Landlord Hotline will help you:

Identify and fight against housing discrimination. Find free or low-cost legal resources. Settle conflicts about

Settle conflicts about security deposits, costs for repairs, hidden fees, and more.
 Resolve maintenance issues that your landlord hasn't provided.
 Learn about tenant rights and fair housing.

and fair housing.
The Fair Housing
Act protects against
discrimination on the basis
of race, color, national origin,
religion, sex, family status, or
disability.

CALL () THE **FAIRHOUSING HOTLINE AT**

832-394-6240 Did you know?

HCDD has repaired or rebuilt 1,027 homes since 2016. Call **832-394-6200** to learn how you can get help.

> 0000 @HoustonHCDD





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This report is produced by the Housing and Community Development Department and will be updated monthly throughout the life of the Homeowner Assistance Program.